

15 February 2017

Reference: San Fong Seng Construction & Engineering Co. Ltd.

To whom it may concern

San Fong Seng Construction & Engineering Co. Ltd. were successfully awarded, through competitive tender, the trade package for the Cafe Express F&B outlet on the Parisian Macau Resort Development for Venetian Cotai Limited (VCL).

The scope of these works involved the design development, supply and installation of general building works and specialist front of house fit out works.

As the Construction Managers of the Parisian development, Hsin Chong Engineering Macau found San Fong Seng Construction & Engineering Co. Ltd. to have a 'can do' attitude and a proactive approach to dealing with the multitude of problems that typically present themselves during a construction project.

San Fong Seng's management team have demonstrated professionalism in dealing with the various consultants involved in the project including architects, fire engineers, structural engineers and building surveyors and also established good relationships with its many sub contractors and suppliers in support of the project works.

San Fong Seng have a solid local team that are well-directed and managed and have a thorough knowledge of project design and delivery stages, construction priorities and what is needed to successfully delivery quality front of house works within tight timeframes.

San Fong Seng took pride in the works they undertook and fully met our time and quality expectations for the recently completed works on the Parisian.

We would have no hesitation in recommending Sen Fong Seng to others and would be comfortable addressing any specific questions or queries from future employers.

Should you have any questions, please do not hesitate to contact me on (853) 6303 1226.

HCEM Engineering (Macau) Limited

Tristan Bibby

Construction Director

TB/wsl