



**Melco Crown Entertainment**  
新濠博亞娛樂

23 October 2009

Our Ref: Cotai/SFS/C09/133/SSwm

**TO WHOM IT MAY CONCERN**

**Letter of Recommendation**  
**San Fong Seng Construction & Engineering Company Limited**

We confirm that San Fong Seng Construction & Engineering Company Limited was employed by the City of Dreams Project as the Fit-out Trade Contractor for the following functional areas of the Hard Rock Hotel:-

- All standard Guestrooms and Corner Suites
- Corridors and Lift Lobbies
- Guest Lift Cars
- Front of House non-typical areas
- Back of House areas

Their Scope of Works included general fitting out works, stone works, carpentry and joinery works, carpet laying, sanitary fittings and wall panels/ fabric.

Given the fast track nature of this Project, San Fong Seng has demonstrated that they have the ability to efficiently coordinate with the various consultants and other trade contractors to deliver and to complete all their works in a professional and timely manner. They have also achieved the high quality standard requirement of this Project.

We appreciate San Fong Seng's contribution to the success of the CoD Project and have no hesitation in recommending them to other projects of similar nature.

For and on behalf of  
Melco Crown (COD) Development Limited



Jaya Jesudason  
Project Director

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